

References

ACE's 2021 Review of Good Food Institute

- Addy, R. (2021, July 14). Nestlé's alt-meat product sends signal to global food sector. *Food Manufacture*.
<https://www.foodmanufacture.co.uk/Article/2021/07/14/Nestle-s-alt-meat-product-sends-signal-to-global-food-sector>
- Allen, M. (2019, March 21). *South America's largest egg producer debuts plant-based egg*. Good Food Institute. <https://gfi.org/blog/mantiqueira-plant-based-egg/>
- Animal Charity Evaluators. (2016, November). *Why farmed animals?*
<https://animalcharityevaluators.org/donation-advice/why-farmed-animals/>
- Animal Charity Evaluators. (2018, October). *Allocation of movement resources*.
<https://animalcharityevaluators.org/research/other-topics/allocation-of-movement-resources/>
- Animal Charity Evaluators. (2020a, February). *A systematic review of cell-cultured meat acceptance*.
<https://animalcharityevaluators.org/research/other-topics/a-systematic-review-of-cell-cultured-meat-acceptance/>
- Animal Charity Evaluators. (2020b, November). *Cause priorities for ACE*.
<https://animalcharityevaluators.org/advocacy-interventions/prioritizing-causes/causes-we-consider/>
- Animal Charity Evaluators. (2020c, November). *Menu of outcomes for animal advocacy*.
<https://animalcharityevaluators.org/research/methodology/menu-of-outcomes/>
- Animal Charity Evaluators. (2020d, November). *Theories of change*.
<https://animalcharityevaluators.org/research/methodology/theories-of-change/>
- Animal Charity Evaluators. (2021a, April). *The philosophical foundation of our work*.
<https://animalcharityevaluators.org/about/background/our-philosophy/>
- Animal Charity Evaluators. (2021b, August). *Giving metrics report*.
<https://animalcharityevaluators.org/about/impact/giving-metrics/>
- Animal Charity Evaluators. (2021c, September). *What is the effect of institutional outreach on the availability of animal-free products?*

<https://animalcharityevaluators.org/research/research-briefs/what-is-the-effect-of-institutional-outreach-on-the-availability-of-animal-free-products/>

- Associação Brasileira de Bioinovação. (n.d.). *Proteínas Alternativas no Cenário Brasileiro* [Alternative proteins in the Brazilian context]. Retrieved October 5, 2021, from <https://abbi.org.br/proteinas-alternativas-no-cenario-brasileiro/>
- Baur, D., & Schmitz, H. P. (2012). Corporations and NGOs: When accountability leads to co-optation. *Journal of Business Ethics*, 106(1), 9–21. <https://www.jstor.org/stable/41413241>
- Beckstead, N. (2019). A brief argument for the overwhelming importance of shaping the far future. In H. Greaves & T. Pummer (Eds.), *Effective altruism: Philosophical issues* (pp. 80–98). Oxford University Press. <https://doi.org/10.1093/oso/9780198841364.003.0006>
- Ben-Arye, T. (2020, November 11). *GFI's new university course is forging the next generation of alternative protein researchers*. Good Food Institute. <https://gfi.org/blog/israel-alternative-protein-course/>
- Ben-Arye T., Shandalov, Y., Ben-Shaul, S., Landau, S., Zagury, Y., Ianovici, I., Lavon, N., & Levenberg, S. (2020). Textured soy protein scaffolds enable the generation of three-dimensional bovine skeletal muscle tissue for cell-based meat. *Nature Food*, 1, 210–220. <https://doi.org/10.1038/s43016-020-0046-5>
- Bollard, L. (2017, April 11). *Why are the US corporate cage-free campaigns succeeding?* Open Philanthropy. <https://www.openphilanthropy.org/blog/why-are-us-corporate-cage-free-campaigns-succeeding>
- Bomkamp, C. (2020, February 18). *GFI's sustainable seafood initiative announces new strategic partnership and grantees*. Good Food Institute. <https://gfi.org/blog/gfi-ssi-announcements/>
- Briggs, H. (2019, March 19). *Artificial meat: UK scientists growing 'bacon' in labs*. BBC News. <https://www.bbc.com/news/science-environment-47611026>
- Calabrese, T. D. (2020). Nonprofit finance: A synthetic review. *Voluntaristics Review*, 4(5), 1–89. <https://doi.org/10.1163/24054933-12340030>
- Capriati, M. (2018). *Cause area report: Corporate campaigns for animal welfare*. Founders Pledge. <https://founderspledge.com/research/fp-animal-welfare>
- Choudhury, D., Tseng, T. W., & Swartz, E. (2020). The business of cultured meat. *Science & Society*, 38(6), 573–577. <https://doi.org/10.1016/j.tibtech.2020.02.012>
- Chriki, S., & Hocquette, J.-F. (2020). The myth of cultured meat: A review. *Frontiers in Nutrition*, 7(7), 1–9. <https://doi.org/10.3389/fnut.2020.00007>

- Council on Foundations. (2010). *Should CEOs be on the board?*
<https://sciwheel.com/work/item/11764814/resources/12705680/pdf>
- Du Bois, C., Caers, R., Jegers, M., De Cooman, R., De Gieter, S., & Pepermans, R. (2007). The non-profit board: A concise review of the empirical literature on JSTOR. *Zeitschrift Für Öffentliche Und Gemeinwirtschaftliche Unternehmen: ZögU / Journal for Public and Nonprofit Services*, 30(1), 78–88. <https://www.jstor.org/stable/20764647>
- European Alliance for Plant-Based Foods, The. (n.d.). *The European Alliance for Plant-Based Foods*. Retrieved October 5, 2021, from <https://plantbasedfoodalliance.eu/>
- European Commission. (n.d.). *Farm to fork strategy*. Retrieved October 5, 2021, from https://ec.europa.eu/food/horizontal-topics/farm-fork-strategy_en
- Forward Foods. (n.d.). *Future of protein summit*. Retrieved October 5, 2021, from <https://forwardfoodsa.org/news/future-of-protein-summit/>
- Gallup. (2021). *The power of Gallup's Q12 employee engagement survey*.
<https://www.gallup.com/access/323333/q12-employee-engagement-survey.aspx>
- Garven, S. A., Hofmann, M. A., & McSwain, D. N. (2016). Playing the numbers game. *Nonprofit Management and Leadership*, 26(4), 401–416. <https://doi.org/10.1002/nml.21201>
- Globescan. (2020). *Significant opportunities for plant-based alternatives to real meat, especially in Asia and Latin America*. Retrieved October 5, 2021, from <https://3ng5l43rkkzc34ep72kj9as1-wpengine.netdna-ssl.com/wp-content/uploads/2021/02/GlobeScan-Insight-of-the-Week-Plant-Based-Meat-Alternatives-Feb2021-1.jpg>
- Good Food Institute. (n.d.-a). *Alternative protein research grants*. Retrieved October 5, 2021, from <https://gfi.org/researchgrants/>
- Good Food Institute. (n.d.-b). *Cultivated meat research tools directory*. Retrieved October 5, 2021, from https://docs.google.com/spreadsheets/d/1TCBziWvel0H9CneN_UcTUj7xWv_SqZ_P4mbEGfe9-AI/edit#gid=0
- Good Food Institute. (n.d.-c). *Aggregating data for alternative seafood*. Retrieved October 5, 2021, from <https://gfi.org/resource/aggregating-data-for-alternative-seafood/>
- Good Food Institute. (n.d.-d). *Research labs database*. Retrieved October 5, 2021, from <https://gfi.org/resource/research-labs-database/>
- Good Food Institute. (n.d.-e). *Collaborative research directory*. Retrieved October 5, 2021, from <https://gfi.org/resource/collaborative-researcher-directory/>

- Good Food Institute. (n.d.-f). *Research funding database*. Retrieved October 5, 2021, from <https://gfi.org/resource/research-funding-database/>
- Good Food Institute. (n.d.-g). *Online course: The science behind alternative proteins*. Retrieved October 5, 2021, from <https://gfi.org/resource/plant-based-and-cultivated-meat-online-course/>
- Good Food Institute. (n.d.-h). *Industry*. Retrieved October 5, 2021, from <https://gfi.org/industry/>
- Good Food Institute. (n.d.-i). *The good food industry scorecard*. Retrieved October 5, 2021, from <http://goodfoodscorecard.org/scorecard/>
- Good Food Institute. (n.d.-j). *GFIdeas community*. Retrieved October 5, 2021, from <https://gfi.org/community/>
- Good Food Institute. (n.d.-k). *GFIdeas directory*. Retrieved October 5, 2021, from https://docs.google.com/spreadsheets/d/1pMDtSntYUPsjb2I301TQlgi3wu525C4cmB6IDyCc_wq/edit#gid=1063071182
- Good Food Institute. (n.d.-l). *GFI directory of co-manufacturers, co-packers, private labelers, and consultants*. Retrieved October 5, 2021, from <https://docs.google.com/document/d/1h0vGxUszIH157lj2YCr4sh0-FYymnZeWPCXFmcsqA30/edit#heading=h.5yn2xa93ab31>
- Good Food Institute. (n.d.-m). *Co-packer evaluation checklist*. Retrieved October 5, 2021, from <https://docs.google.com/document/d/1ZJq5geRt-xeaxYlfdB3mmNlxBRLwzWCB08xaFpN6Ja8/edit>
- Good Food Institute. (n.d.-n). *Map of accelerators and incubators*. Retrieved October 5, 2021, from <https://gfi.org/resource/accelerator-map/>
- Good Food Institute. (n.d.-o). *Sustainable seafood newsletter initiative*. Retrieved October 5, 2021, from <https://go.gfi.org/seafood-newsletter>
- Good Food Institute. (n.d.-p). *GFI company database [external]*. Retrieved October 5, 2021, from <https://docs.google.com/spreadsheets/d/1JUMBfHa2E4MgX7EVt5SVrStqP2JkkwZVELYlf8wMml0/edit#gid=1177342069>
- Good Food Institute. (2018, October 23). *Official comment from the Good Food Institute*. <https://gfi.org/images/uploads/2018/10/GFICommentFDA-USDAOct2018.pdf>
- Good Food Institute. (2019a, July). *The good food startup manual: Hong Kong edition*. Retrieved October 5, 2021, from <https://drive.google.com/file/d/12NYSrLaczXPTjas-pMWKmxshiTUI2QXp/view>

- Good Food Institute. (2019b). *China plant-based meat industry report 2018*. Retrieved October 5, 2021, from <https://drive.google.com/file/d/1-f3D3IREYLxy96Z0nev3anAOGGwdrQH6/view>
- Good Food Institute. (2020). *Good food retail report 2020*.
<https://gfi.org/resource/plant-based-retail-report/>
- Good Food Institute. (2021a). *The good food conference*. Retrieved October 5, 2021, from <https://gfi.org/good-food-conference/>
- Good Food Institute. (2021b, September). *The Good Food Institute strategic plan, v.7*.
<https://gfi.org/wp-content/uploads/2021/09/GFI-Strategic-Plan-v.7-Aug-2021-1.pdf>
- Good Food Institute. (2021c). *2020 state of the industry report: Cultivated meat*.
<https://gfi.org/wp-content/uploads/2021/04/COR-SOTIR-Cultivated-Meat-2021-0429.pdf>
- Good Food Institute. (2021d). *2020 state of the industry report: Plant-based meat, eggs, and dairy*.
<https://gfi.org/wp-content/uploads/2021/05/COR-SOTIR-Plant-based-meat-eggs-and-dairy-2021-0504-1.pdf>
- Good Food Institute. (2021e). *2020 state of the industry report: Fermentation*.
<https://gfi.org/wp-content/uploads/2021/04/COR-SOTIR-Fermentation-2021-0429-1.pdf>
- Good Food Institute APAC. (n.d.-a). *The good food startup manual: Singapore edition*.
<https://www.gfi-apac.org/resources/singapore-startup-manual/>
- Good Food Institute APAC. (n.d.-b). *Asia summit on alternative proteins 2020*.
<https://www.gfi-apac.org/asap/>
- Good Food Institute APAC. (n.d.-c). *Asian cropopportunities*. Retrieved October 5, 2021, from <https://www.gfi-apac.org/resources/asian-cropportunities/>
- Good Food Institute India. (n.d.). *The India smart protein innovation challenge*. Retrieved October 5, 2021, from <https://smartproteinchallenge.in/>
- Good Food Institute Israel. (n.d.-a). *The good food startup manual: Israel edition*.
<https://gfi.org.il/resources/the-good-food-startup-manual-israel-edition-2/>
- Good Food Institute Israel. (n.d.-b). *Israel alternative academic database*. Retrieved October 5, 2021, from <https://gfi.org.il/resources/israel-alternative-protein-academic-database-2/>
- Good Food Institute Israel. (2021, April). *Israel state of alternative protein innovation report 2021*.
<https://drive.google.com/file/d/1IC3Qo2ctV9zSBAShSVI10LyEO8aClfj9/view>
- Greaves, H., & MacAskill, W. (2019). *The case for strong longtermism*. Global Priorities Institute, University of Oxford.

<https://globalprioritiesinstitute.org/hilary-greaves-william-macaskill-the-case-for-strong-long-termism/page/2/>

- Groysberg, B., Lee, J., Price, J., & Cheng, J. Y.-J. (2018). *The leader's guide to corporate culture*. Harvard Business Review. <https://hbr.org/2018/01/the-leaders-guide-to-corporate-culture>
- Guadagnini, G. (2019, April 11). *New Brazilian startup Fazenda Futuro announces plant-based burger*. Good Food Institute. <https://gfi.org/blog/fazenda-futuro-launches-futuro-burger/>
- Huling, R. (2020a, December 1). *Breaking: World's first approval of cultivated meat sales*. Good Food Institute. <https://gfi.org/blog/cultivated-meat-singapore/>
- Huling, R. (2020b, December 9). Myanmar poised to become global supplier of plant-based meat ingredients. *Myanmar Times*. <https://www.mmtimes.com/news/myanmar-poised-become-global-supplier-plant-based-meat-ingredients.html>
- Huling, R. (2020c, December 12). How China can dominate the future of plant-based meat production. *South China Morning Post*. <https://www.scmp.com/comment/opinion/article/3113406/how-china-can-dominate-future-plant-based-meat-production>
- Huling, R. (2020d, December 12). *Vietnam could grow key ingredients for plant-based meat*. VN Express International. <https://e.vnexpress.net/news/perspectives/vietnam-could-grow-key-ingredients-for-plant-based-meat-4204723.html>
- Huling, R. (2021, January 6). Search for alternative proteins is now a gold rush. *Bangkok Post*. <https://www.bangkokpost.com/opinion/opinion/2046371/search-for-alternative-proteins-is-now-a-gold-rush>
- India Smart Protein Innovation Challenge, The. (n.d.). *The India Smart Protein Innovation Challenge*. Retrieved October 5, 2021, from <https://smartproteinchallenge.in/>
- Lawton, G. (2020, February 22). The food revolution starts here. *New Scientist*. <https://drive.google.com/file/d/1b1wjnKEiEmBfm1AZIIMsozhNd5tK8DN1/view>
- Lin, H. (2021, June 21). Nanda xieshou guoji fei yingli zuzhi kaiban woguo shou ge rou lei tidai pin kecheng [Nantah partners with international non-profit organizations to launch country's first meat substitute course]. *Lianhe Zaobao*. Retrieved October 5, 2021, from <https://www.zaobao.com.sg/news/singapore/story20210621-1158739>
- Malan, H. (2020). *Swap the meat, save the planet: A community-based participatory approach to promoting healthy, sustainable food in a university setting* [Doctoral dissertation, University of California Los Angeles]. UCLA eScholarship Repository. <https://escholarship.org/uc/item/3pg4t2mz>

- Mercy for Animals. (2020a). *Farmed animal opportunity index*. https://file-cdn.mercyforanimals.org/Data_mfa_faoi/FAOI-Methodology-DRAFT-5.pdf
- Mercy for Animals. (2020b). *Farmed animal opportunity index*. <https://data.mercyforanimals.org/>
- Mitchell, G. E., & Calabrese, T. D. (2018). Proverbs of nonprofit financial management. *The American Review of Public Administration*, 49(6), 649–661. <https://doi.org/10.1177/0275074018770458>
- Morrison, O. (2021, July 13). 'We are excited to understand its potential': Nestlé confirms move to explore cultured meat sector. *Food Navigator*. <https://www.foodnavigator.com/Article/2021/07/13/We-are-excited-to-understand-its-potential-Nestle-confirms-move-to-explore-cultured-meat-sector>
- New Scientist. (2020, February 22). A lab-grown future. *New Scientist*. <https://drive.google.com/file/d/18eNPQDwHKi9v8O2c2T1zm8XHVKTST7h9/view>
- Open Philanthropy. (n.d.). *Will companies make good on cage-free pledges?* Retrieved September 29, 2021, from <https://mailchi.mp/ed7daaae83a3/will-companies-make-good-on-cage-free-pledges?e=6c15d3d0d6>
- Poinski, M. (2021, July 14). *Nestlé works with Future Meat Technologies to explore cell-based meat's potential*. Food Dive. <https://www.fooddive.com/news/nestle-works-with-future-meat-technologies-to-explore-cell-based-meats-pot/603258/>
- Ramamurthy, R., & Deshpande, V. (2019, March 15). *World's first cellular agriculture research center, coming to Maharashtra*. Good Food Institute. <https://gfi.org/blog/worlds-first-cellular-agriculture-research/>
- Rollag, K. (n.d.). *Incentive types*. Retrieved September 29, 2021, from https://faculty.babson.edu/krollag/org_site/encyclop/incentive_type.html
- Sentience Institute. (2020, August). *Summary of evidence for foundational questions in effective animal advocacy*. <https://www.sentienceinstitute.org/foundational-questions-summaries#individual-vs.-institutional-interventions-and-messaging>
- Šimčikas, S. (2019, August 9). *Corporate campaigns affect 9 to 120 years of chicken life per dollar spent*. Rethink Priorities. <https://rethinkpriorities.org/publications/corporate-campaigns-affect-9-to-120-years-of-chicken-life-per-dollar-spent>
- Smart Protein Summit. (n.d.). *Smart protein summit*. Retrieved October 5, 2021, from <https://www.smartproteinsummit.com/>

Tan, A. (2021, June 21). NTU serving up new undergrad course on meat alternatives. *The Straits Times*.
<https://www.straitstimes.com/singapore/environment/ntu-serving-up-new-undergrad-course-on-meat-alternatives-0>

Thought For Food. (2021). *Announcing the results of the TFF Challenge 2021*.
<https://thoughtforfood.org/content-hub/announcing-the-results-of-the-tff-challenge-2021/>

U.S. Department of Agriculture. (2018, November 16). *Statement from USDA Secretary Perdue and FDA Commissioner Gottlieb on the regulation of cell-cultured food products from cell lines of livestock and poultry*. Retrieved October 5, 2021 from
<https://www.usda.gov/media/press-releases/2018/11/16/statement-usda-secretary-perdue-and-fda-commissioner-gottlieb>

Wrenn, C. L. (2012). Abolitionist animal rights: Critical comparisons and challenges within the animal rights movement. *Animal Rights Movement Collection*, 4(2), 438–458.
<https://www.wellbeingintlstudiesrepository.org/anirmov/2/>